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2019 12 31 2019

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40 2019 149,462.51	1 2 3 4 5

7 2019 12 31 43,273.83 4,447.41	1 2 3 4 5

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3 2019 12 31 51,203.75 6,431.87	1 2 3 4 5

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Magnetic MRO AS

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Direct Maintenance Holding B.V.

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[2015]557

A 33,270,000

133,070,000.00 133,070,000.00

2017 6 15 2017

43 A

463,000 1 133,533,000.00

2017 9 11 2017

106,455,992.00 2017 6 30

239,988,992.00 239,988,992.00

2018 5

35,944

14.9510 /

14.9510 / 239,953,048.00

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1,078 14.9510 /

239,951,970.00

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Magnetic MRO AS Magnetic Leasing Ltd MAC Aero Interiors Ltd.

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2019

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2019

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2017 8 24 2017 2017 9 2017 5 2 37 2017 2017 14 2019 1 1

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A.

2018 12 31			2019 1 1		
					350,000.00
		16,139,587.70			

2019

		4,306,926.37			4,306,926.37
-		3,164,888.22			3,164,888.22

2019

				-
				-

1 1

2019 1 1

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B.

	2018 12 31			2019 1 1
	4,306,926.37	-	-	-
	-	-	-	-

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2019

	-	-	-	4,306,926.37
				-
				-

A.

3 2019 1 1

A

	2018 12 31			2019 1 1
1	-	-	-	-
1	46,646,089.56	-	281,922.08	46,928,011.64
1	331,598.98	-	7,930.23	339,529.21

1 2019 1 1

	2018 12 31			2019 1 1
	19,193,307.84		41,427.01	19,234,734.85
	47,362,320.66		-6,442.38	47,355,878.28

2019

	467,970,427.82		-241,982.92	467,728,444.90

2019

		2%
***		8.25% 12.5% 15% 16.5% 17% 19% 20% 20.5% 25% 30% 35%
****		20%

*

[2000]102 2000 1 1 6

13% 2019 4 1 16% 13% 6%

[2014]28

** MAGNETIC MRO AS 9% 20% MAC Aero Interiors Ltd. 0%/5%/20% Magnetic Leasing Ltd. 23% Magnetic MRO Malaysia 6% Arrowhead Assistance UAB 21% Direct Miantenance Holding BV 0%/21% Direct Maintenance BV 0%/21% Direct Miaintenance Gmbh 7%/19% Direct Maintenance Ireland Ltd 0%/23% Direct Maintenance East Africa Ltd 16% Direct Maintenance Zambia Ltd 16% Direct Maintenance Uganda Ltd 18%

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2017 2017 12 11 2019 15%

2017 2017 12 11

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2019 15%

2018 2018 11 27

2019 15%

2018 2018 11 23

2019 15%

2013 2015 2018 3 16.5%

2018 4 1 200 8.25%

16.5%

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1 _____

_____	_____	_____
	427,595.68	226,064.43
	296,098,601.17	154,794,283.74
	157,168,564.50	150,671,852.08

2019

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	300,000.00	-
	5,600,000.00	17,038,715.12
	315,883.23	1,249,127.42
	5,584,116.77	15,789,587.70

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2019

2019 12 31

2019 12 31

2019 12 31

2019 12 31

933,244.19

2019 12 31

2019

4-5	7,638,240.13	1,885,046.01
5	3,642,821.24	1,861,053.67
	576,356,176.56	540,863,883.77

			%	
	1,281,085.91	1,281,085.91	100.00	
	1,136,842.22	1,136,842.22	100.00	
Olympus Airways S.A.	859,895.31	859,895.31	100.00	
	5,381,690.00	2,690,845.00	50.00	
	200,000.00	200,000.00	100.00	
	8,859,513.44	6,168,668.44	69.63	

1

			%

1 160,389,397.42

2

			%
1	207,369,329.49	9,857,352.83	4.75
1-2	46,166,192.46		

1,174,823.74

2019 12 31

				(%)	
		123,837,685.78	3	21.49	16,565,388.12
		57,440,366.13	1	9.97	3,424,293.30

2019

				(%)	
		26,815,752.52	5	4.65	3,920,741.24
		25,997,607.40	2	4.51	1,289,453.87
		21,197,696.89	2	3.68	1,572,311.61
		255,289,108.72		44.30	26,772,188.14

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2019

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2019

1	3,934,929.45	1,124,744.81
1-2	142,568.64	1,438,556.33
2-3	-	244,630.50

2019

-	-	-	-

2019

	2,978,642.72	2,035,327.09
	579,066.00	187,212.11

2019

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X × ñ 118,668,3m 19

	225,790,096.80	42,587,421.41	183,202,675.39	182,540,458.65	34,342,284.51	148,198,174.14

2019

3

	206,147,435.55
	10,258,331.74
	106,693,474.73
	-
	234,929,804.21
	88,169,437.81

8

	-	35,586.20
	9,576,965.21	8,146,580.05
	3,830,835.90	4,951,539.88

2019

	21,681,312.69	-	22,000,000.00	-163,443.95	-	482,131.26	-	-	-	-	-
Magnetic Parts Trading Ltd	9,058,259.49	-	-	5,978,534.54	-	-	-	-	-50,713.33	14,986,080.70	-

12

2019

1.	4,649,327.66	2,290,527.48	6,939,855.14
2.	5,064,912.08	2,358,061.44	7,422,973.52

2019

1.	24,603,933.51	173,671,396.43	17,160,424.28	8,071,463.05	150,611.53	223,657,828.80
2.	4,619,722.62	29,324,065.34	4,046,771.76	2,503,548.64	211,314.59	40,705,422.95
1	4,619,722.62	27,529,379.82	3,059,570.91	1,298,309.94	211,314.59	36,718,297.88
2	-	1,794,685.52	987,200.85	1,205,238.70	-	3,987,125.07
3.	-	3,267,408.68	1,742,609.66	593,294.72	-	5,603,313.06
1	-	3,267,408.68	1,742,609.66	593,294.72	-	5,603,313.06
4.	-	-88,719.18	-1,632.30	30,721.63	-693.15	-60,323.00
5.	29,223,656.13	199,639,333.91	19,462,954.08	10,012,438.60	361,232.97	258,699,615.69
1.	-	917,435.04	-	-	-	917,435.04

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							(%)	(%)	
	33,703,800.83	14,067,411.76	4,515,265.78	8,510,944.88	-	10,071,732.66	48.14	48.14	
	2,222,126.43	2,222,126.43	92,494.16	-	2,314,620.59	-	100.00	100.00	
	36,259.07	18,626.73	17,632.34	-	36,259.07	-	100.00	100.00	
	-	-	-	-	-	-	-	-	-
	35,962,186.33	16,308,164.92	4,625,392.28	8,510,944.88	2,350,879.66	10,071,732.66	-	-	-
	-	-	-	-	-	-	-	-	-

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2019

15

1.	45,314,702.45	21,919,579.35	77,980,281.75	-	-	-	145,214,563.55
2.	-	2,889,774.67	11,686,958.27	15,723,741.52	11,277,330.53	7,658,330.73	49,236,135.72

2019

2.	-	-	-	-	-	-	-
3.	-	-	-	-	-	-	-
4.	-	-	-	-	-	-	-
1.	35,831,020.45	11,423,771.05	75,352,179.92	14,806,150.53	10,619,219.45	7,211,413.59	155,243,754.99

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Magnetic MRO AS 100%	275,910,274.53		-	-	-	4,488,561.17	280,398,835.70
Direct Maintenance Holding B.V 100%		24,968,171.17				680,306.52	25,648,477.69
	275,910,274.53	24,968,171.17	-	-	-	5,168,867.69	306,047,313.39

Magnetic MRO AS 2019 3 Direct Maintenance Holding B.V 100% 24,968,171.17

2

Magnetic MRO AS 100%	-	8,082,966.33		-	-	8,082,966.33
Direct Maintenance Holding B.V 100%	-	440,089.28	-	-	-	440,089.28
	-	8,523,055.61	-	-	-	8,523,055.61

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Magnetic MRO AS Direct Maintenance Holding B.V Magnetic MRO AS Direct Maintenance Holding B.V Magnetic MRO AS Direct Maintenance Holding B.V

Direct Maintenance Holding B.V Direct Maintenance Holding B.V

Direct Maintenance Holding B.V

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Magnetic MRO AS MMRO Direct Maintenance Holding B.V DMH

MMRO 2019 12 31 MMRO

8,082,966.33 440,089.28

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MMRO 332,392,275.40 60,693,767.53

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1		2020 -2024	
2		-25.72% 45.36%	
3		0%	
4		13.96% 14.82%	
5		12.94%	WACC

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____	____	____	____
1		2020 -2024	
2		-10.61% 45.26%	
3		0%	

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18

	2,700,712.60	2,350,879.66	1,172,530.42	58,768.02	3,937,829.86
	2,700,712.60	2,350,879.66	1,172,530.42	58,768.02	3,937,829.86

19

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	8,948,855.80	7,577,862.20
	8,948,855.80	7,577,862.20

2019

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2021	248,215.95	248,215.95	
2022	2,575,680.77	2,575,680.77	
2023	4,753,965.48	4,753,965.48	
2024	1,370,993.60	-	
	8,948,855.80	7,577,862.20	

20

21

	314,691,258.85	284,033,546.68
	57,954,006.47	37,902,708.63
	372,645,265.32	321,936,255.31

2019

2019 12 31 314,691,258.85

	27,542,927.13	
	67,104,586.10	
	29,946,673.50	
	49,076,488.34	
	10,015,609.87	
	30,046,829.60	
	20,654,442.42	
	28,757,857.37	
	49,611,816.12	
Rabobank	1,934,028.40	
	314,691,258.85	

2019

2 10,000,000.00 3 23,764,000.00 4 1,700,000.00 5 3,000,000.00 6 1,300,000.00 7 3,900,000.00

2 2019 3 7 10,000,000.00 2021 3 6 1000

22

	-	12,819,031.08
	41,240,165.61	24,771,581.14
	41,240,165.61	37,590,612.22

24

2019 12 31 5% 5%

25

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	35,064,158.52	324,841,830.43	312,518,999.37	-50,538.23	47,336,451.35
-	-	10,455,700.19	10,455,700.19	-	-
	-	554,173.91	554,173.91	-	-
	-	-	-	-	-
	35,064,158.52	335,851,704.53	323,528,873.47	-50,538.23	47,336,451.35

2019

	-	518,088.01	518,088.01	-	-

2019

	405,853.27	324,186.42
	179,164.97	151,608.04
	31,964.70	22,220.62
	-	27,853.38
	61,060.92	58,192.37
	30,739,924.53	23,354,625.98
	129,854.21	96,144.44
	34,694,804.74	28,056,249.22

2019

	-	-
	-	-

2

	2,758,398.95	5,243,550.68
MMRO	43,206,200.00	-
	1,535,592.95	1,022,520.00
	283,872.93	151,677.51

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	4,650,647.54	
	4,650,647.54	

2019 12 31 5% 5%

28

	23,463,476.67	15,694,634.51
	-	-
	2,777,165.32	1,968,175.21

2019

	180,284,761.84	1
	180,284,761.84	

1 2 0940018706 168 2016

287157

2019 12 31 141,250,119.15

2019

1	100.00	2018-12-24	3	120,000,000.00	116,416,458.42	-	7,665,000.00	522,030.02	7,560,000.00	-	117,043,488.44
2	781.55	2018-12-21	3	62,524,000.00	21,413,105.55	41,657,476.76	4,235,165.44	-103,560.12	4,166,280.95	-184,100.15	62,851,806.53

2019

2019 12 31 5% 5%

33

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	12,957,385.74	450,000.00	2,008,150.43	-	11,399,235.31	

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_____	_____	_____+_____					_____
	239,951,970.00	-	-	-	-	-	239,951,970.00

35 _____

____	_____	本期增加	本期减少	_____
	209,924,940.16	1,629,361.19	-	211,554,301.35
	2,144,691.23	2,172,617.93	1,629,361.19	2,687,947.97
	212,069,631.39	3,801,979.12	1,629,361.19	214,242,249.32

2019

2017 7 12 43 (A)46.30 26.87 / 2019 1 1 2019 12 31 1,130,081.52 - 2017-2020 - 1,629,361.19 -

2019 11 4 43 287 2019 1 1 2019 12 31 1,042,536.41 - - 2,172,617.93

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2019 9 84,066

14.9380 / 1,316,106.86 1,255,777.91 84,066

1,255,777.91 2020 1 2

2019 10 8 A 30%

84,066 161,950.00 3,682,075.46 2019 12 31

A 311,330 4,650,647.54

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期初余额 **期末余额**

38

	47,362,320.66	-6,442.38	47,355,878.28	1,240,229.45	-	48,596,107.73
	-	-	-	-	-	-
	47,362,320.66	-6,442.38	47,355,878.28	1,240,229.45	-	48,596,107.73

39

	2019	2018
	467,970,427.82	419,743,303.82
	-	-
	-241,982.92	-
	467,728,444.90	419,743,303.82
	67,678,571.61	50,301,812.02
	3,119,339.34	-
	1,240,229.45	2,074,688.02
	-	-
	531,047,447.72	467,970,427.82

40

41

	2019	2018
	1,498,814.75	973,142.17

2019

	2019	2018
	136,577.34	156,577.34

44

	2019	2018
	19,746,012.57	15,557,338.64
	10,108,724.73	10,226,838.47
	2,810,827.69	1,220,280.40
	1,864,024.49	1,980,979.69
	1,336,161.04	687,802.41

2019

	321,176.47	321,176.47	/
	137,510.04	137,510.04	

2019

	-	-15,966,348.51

-8,523,055.61 -

	2019	2018
	788,846.20	56,603.30
	510,000.00	510,000.00
	78,597.52	73,635.43
	153,876.79	-
	1,531,320.51	640,238.73

	2019	2018

2019

	2019	2018
-	1,406,304.17	-
	-764,478.13	-5,336,266.99

54

	2019	2018
	3,975,319.61	742,846.20
	14,687,620.65	13,014,740.16
	-	3,797,404.70

2019

	2019	**2018**
1.		
	66,190,989.84	49,589,550.16
	21,192,487.78	28,289,461.19
	17,564,214.33	-
	37,201,416.26	27,060,960.07
	14,441,322.34	9,303,367.02
	1,172,530.42	888,584.37
	-765,858.22	41,055.50

2019

	286,098,601.17	154,794,283.74
	2,504,055.05	-
	-	-
	-	-
	-	-
	-	-
		-
	289,030,251.90	155,020,348.17
	-	-

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	65,339,702.44
	1,492,684.41
	-
	63,847,018.03

56

	157,090,521.23	/
	118,773,677.33	/

6,939,855.14

57

			58,658,247.18
	329.62	1.0459	344.75
	261,421.14	0.89578	234,175.83
	7,055,548.90	6.9762	49,220,920.24
	1,152,719.73	7.8155	9,009,081.05

2019

	12,356.67	9.1501	113,064.77
	17,451.19	0.58872	10,273.86
	819,894.25	0.0691	56,654.69
	23,058.72	0.4983	11,490.16
	1,179,910.00	0.0019	2,241.83
			174,364,443.07
	14,705,975.02	6.9762	102,591,822.93
	8,127,836.51	7.8155	63,523,106.24
	901,529.24	9.1501	8,249,082.70
	732.43	0.58872	431.20
			3,672,341.30
	268,842.41	7.8155	2,101,137.86
	120,000.00	9.1501	1,098,012.00
	50,000.00	9.1501	457,505.00
	26,645.00	0.58872	15,686.44
			42,281,120.66
	5,409,906.04	7.8155	42,281,120.66
			99,985,614.52
	6,445,295.31	7.8155	50,373,205.50
	7,111,666.67	6.9762	49,612,409.02
			26,240,641.99
	3,357,512.89	7.8155	26,240,641.99
			147,851,292.15
	47,206.21	1.8368	86,708.37
	119,474.46	1.0459	124,958.34
	37,579.00	0.7464	28,048.97

2019

			44,937,658.99
	391,273.70	7.8155	3,057,999.60
	6,000,000.00	6.9762	41,857,200.00
	2,046.34	9.1501	18,724.22

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2019

Magnetic MRO AS				-	100.00	
MAC AERO INTERIORS LTD				-	100.00	
Magnetic Leasing				-	100.00	
MagneticMRO Malaysia Sdn.Bhd				-	100.00	
Arrowhead Assistance				-	100.00	
MMROH				-	100.00	
DMH				-	100.00	
DM				-	100.00	

2

				%	%	
				-	20.00	
(				15.60	0.07	
				-	40.00	
MagneticPartsTradingLtd				-	49.90	

2019 9 30 39%

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	/	/
	109,486,423.12	119,761,507.32
	11,693,497.87	2,372,629.02
	-	-
	11,693,497.87	2,372,629.02

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MMRO

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2019

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			%	%
			34.25	34.25

2

3

4

5

			2019	2018

2019

			2019	2018
			270,266.01	10,664.22
			62,090,407.41	711,470.88
MagneticPartsTradingLimited			26,935,845.17	-
			89,296,518.59	722,135.10

			2019	2018
			2,653,018.79	2,358,490.50

6

1

		2019.12.31	2018.12.31
		601,027.52	379,604.41
		298,725.17	233,878.80
	MagneticPartsTradingLimited	878,861.42	1,523,127.54

2019

		2019.12.31	2018.12.31
		-	20,923,642.05
		-	6,885,218.37
		-	6,597,447.97
		-	4,924,496.11

90% 75% 100% 80% 0

100% 80% 0

3 2017 2017 133,070,000

10 8 106,456,000 2017 9 6 2017

133,533,000 2017

133,533,000 10 7.972261 14.9510 /

832,116.00

4 2018 5

35,944 14.9510 /

14.9510 / 268,700.00 271,722.88 540,422.88

3,022.88 35,944 501,456.00 2018 9

1,078

14.9510 / 16,400.00 282.82

1,078.00 15,039.18 - 516,495.18

5 2018 14.9510 / 14.9380 /

6 2019 9 84,066

14.9380 / 1,316,106.86 1,255,777.91 84,066

1,255,777.91 2020 1 2

7 2019 10 29

2019 11 4 43 287 18.02 / 12

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8 2019 10 29 2019 11 4

1 12 18.02 / 12

36

2

	2019 12 31
	-
	2,687,947.97
	2,172,617.93

3

	2019 12 31

43,590.37

100% 1,000,000.00 49,000,000.00 2058 5 30

50,000,000.00 1,000,000.00 100% 1,000,000.00 49,000,000.00

2037 5 5

4,000 2018 1 2

200 2400 1400 2022 4 30

MagneticMROAS MMRO

	2019 12 31
	11,094,428.62
	11,094,428.62
	11,094,428.62
	38,760,548.33
	72,043,834.19

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2020 4 27 2019

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1	141,411,467.65	129,020,637.34

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CVM' ‰NÍ •CV ö 7 CVM' ' l CVM' ‰NÍ •CV ö 7 CVM' ' l HaNÍ " »(%) HaNÍ " »(%) HaNÍ " »(%) HaNÍ " »(%) 9 …N©AÑ •CV ö (

2019

	281,316,078.14	100.00	36,126,349.27	12.84	245,189,728.87	274,660,691.14	100.00	26,895,574.78	9.79	247,765,116.36

			%	
	5,381,690.00	2,690,845.00	50.00	

2

3

2019 12 31

				(%)	
		123,837,685.78	3	44.02	16,565,388.12
		57,440,366.13	1	20.42	3,424,293.30

2019

1

	-	-
	-	-

2019

		(%)		(%)	
	-	-	-	-	-

2019

	250,363,885.42	244,219,361.25

2019 12 31

				(%)	
		203,744,061.84	1	81.38	-
		16,423,025.85	1	6.56	-
		14,244,400.00	1	5.69	-
		8,335,699.06	1	3.33	-
		4,460,000.00	1	1.78	-
		247,207,186.75		98.74	-

3

	388,993,324.77	-	388,993,324.77	384,911,691.77	-	384,911,691.77
	44,959,610.00	-	44,959,610.00	45,376,038.76	-	45,376,038.76
	433,952,934.77	-	433,952,934.77	430,287,730.53	-	430,287,730.53

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2019

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2019

	2019
13	-
14	-
15	-
16	-
17	-
18	-
19	-
20	-1,444,604.64
21	-
	19,307,322.63
	2,791,215.83
	-320.86
	16,516,427.66
	67,678,571.61
	51,162,143.95

2019

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